Establishing an Access Auditing Program

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About Sanford...

Hospitals: 31

• Clinics: 111

www.sanfordhealth.org

- Long-term care facilities: 31
- Health Plan
- Employees: 18,000+
- Physicians: 900+, offering expertise in more than 70 specialties

With headquarters in Fargo, ND and Sioux Falls, SD, we are an integrated healthcare system built from the merger in 2009, of two long-standing organizations. Today, we are the largest, rural, not-for-profit healthcare system in the nation with a presence in 111 communities in eight states.

As the largest employer in North and South Dakota, we are seeing dynamic growth and development in conjunction with Denny Sanford's \$400 million gift in 2007 – the largest gift ever to a healthcare organization in America. This gift has brought to life the implementation of several initiatives, including global children's clinics, multiple research centers and finding a cure for type 1 diabetes.



About Me...

- Began my career at Sanford in 1987 as an intern (then a 400 bed hospital)
- Worked at staff and supervisory levels in the laboratory for 9 years and as a Regulatory Coordinator for 2 years
- Transferred to Corporate Compliance Office in 1999 and subsequently promoted to Director (2005) and Chief Privacy Officer (2002).
- Transitioned to Chief Privacy Officer for all of Sanford in 2010
- CHC & CHPC



Why Audit?

- Obviously to detect inappropriate access to PHI
- To hold individuals accountable for their activity
- Reduce risk for the organization
- Investigate complaints
- Culture of compliance it's the right thing to do
- Regulatory and accreditation requirements



HIPAA Security Rule

- §164.304: Definitions. "Administrative safeguards are...to manage the conduct of the covered entity's workforce in relation to protection of that information."
- §164.308(a)(1)(ii)(D): Information system activity review (required). "...implement procedures to regularly review records of information system activity, such as audit logs, access reports, and security incident tracking reports"
- §164.312(b): Audit controls (required). "...implement hardware, software, and procedural mechanisms that record and examine activity in information systems that contain or use electronic protected health information"



HIPAA Privacy Rule

- §164.530(c)(1): Standard: Safeguards. A covered entity must have in place appropriate administrative, technical, and physical safeguards to protect the privacy of protected health information.
- §164.530(i)(1): Administrative Requirements: Policies and Procedures. "...The policies and procedures must be reasonably designed, taking into account the size of and the type of activities related to protected health information undertaken by the covered entity, to ensure such compliance."



Other Requirements

- HITECH requires monitoring for breaches of PHI
- Meaningful Use requires audit log generation and compliance with HIPAA Security Rule
- Accreditation standards such as Joint Commission
- Payment Card Industry Data Security Standard (PCI) includes audit requirements
- Legal requirements (e-Discovery)



Related Privacy Program Elements

- Education
 - Need to Know
 - Minimum Necessary
 - Protection of Username and Password
 - Consequences of Violations
- Employee Attestation or Understanding
- This is the foundation that will provide for consistent disciplinary action



Education: Need to Know

Safeguarding Information





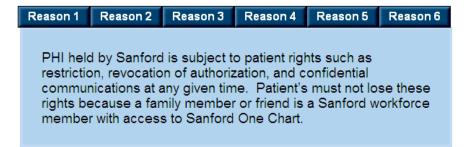






You should only access information you "Need to Know" to do your job. If you access information on individuals when not required to perform your job duties, it is considered snooping and will result in disciplinary action.

Do you know why you cannot access your own or your family members' information in Sanford One Chart? Click on each button below to uncover a reason.





Employee Acknowledgment Form

Confidentiality, Privacy and Access to Information

I understand that confidential information includes any patient financial information. Under no circumstance will I discread and understand XYZ's Confidentiality Policy. Initia	cuss this information with individuals ou	•
I understand that my username and password to access election anyone. I agree to only access information necessary to inappropriate access. Any access determined to be inatermination of employment and criminal prosecution. Security Violations.	ctronic information is only for my use ar o perform my job duties and that I will I ppropriate shall result in disciplinary ac	be held accountable for any tion, up to and including the
Initial here:		
I understand that for access to electronic information, include unique identification code. This code, which will consist serve as my electronic signature. My electronic signature shared with others. I have read and understand XYZ's Expression of the service of	st of an assigned username along with a ure is legally the same as my written sign	password of my choosing, wi nature and should not be
Corporate Compliance		
I agree to follow XYZ's Code of Conduct and all applicable lo that I have the duty to report any suspected violations Compliance Hotline at (***)***-****. I have read and Resources Policy and the Code of Conduct. Initial here	of law or Compliance policies to my im understand XYZ's Corporate Compliance	mediate supervisor or the
Printed Name	Signature	 Date





Personal Use FAQs

Why can't I access my family members, especially minor children's records via One Chart?

- Access to PHI by workforce members is limited to that minimum necessary information required to carry out job duties covering treatment, payment and health operations as required by the HIPAA Privacy Rule or Sanford policy.
- Access to PHI for personal reasons is not an allowable use under the HIPAA Privacy Rule or Sanford policy.
- PHI held by Sanford is subject to patient restriction, revocation of authorization, and confidential communications at any given time and patients must not have these rights limited because a family member or friend is a Sanford workforce member.
- Relationships are dynamic and information accessed at one point in time without written
 permission of the individual may later be used against them in informal ways or in actual court
 proceedings. It is crucial that Sanford protect the right of each individual to keep their health
 information private at all times.
- Minor children also have the right to certain confidential health services as defined by state law and based on this right, parents do not have access to those records.
- It is crucial that Sanford have safeguards in place to prevent unauthorized amendments or changes to information in One Chart. Workforce members who have access rights to One Chart have the ability to enter and modify information
- One Chart is a business record as well as a medical record and is not for personal use of its workforce.

Why can't I access my own records via One Chart?

- Access to PHI by workforce members is limited to that minimum necessary information required to carry out job duties covering treatment, payment and health operations as required by the HIPAA Privacy Rule or Sanford policy.
- Access to PHI for personal reasons is not an allowable use under the HIPAA Privacy Rule or Sanford policy.
- It is crucial that Sanford have safeguards in place to prevent unauthorized amendments or changes to information in One Chart. Workforce members who have access rights to One Chart have the ability to enter and modify information.
- One Chart is a business record as well as a medical record and is not for personal use of its workforce.
- Sanford does allow ALL patients to access to their medical record. Workforce members as
 patients have the same rights to their medical record as the general patient population and must
 follow the same access policies. Access to records can be given at any time via the Release of
 Information function or in My Chart where available.

What happens if I access One Chart for personal reasons?

- If you have no other performance issues and this is the first time you have been identified as
 violating this policy, you will receive a verbal warning.
- If you choose to continue to violate this policy the disciplinary action will continue to escalate
 and will eventually result in termination of your employment.
- If you have other performance issues or previous Privacy or Security violations on record, you
 are subject to escalating disciplinary action up to termination of employment.

Personal Use FAQs:



Definitions

- Audit log record of sequential activities maintained by the application or system
 - Note: Be sure you retain logs 6 years
- Audit trail the log records that identify a particular transaction or event (view/access)
- Audit review of the records to determine appropriateness of access and a required part of security and risk management process



What to Audit?

- Audit data may include information on:
 - User
 - Patient
 - Time
 - Location (workstation or device)
 - Duration of access
 - Information accessed
 - Location of encounter
 - *Dependent on sophistication of system or application audit logs



For Cause

- Complaints by patients
- Reports by staff
- Concerns of manager
- Follow-up of previous violation or concern
- Helpful to have detail related to suspected activity or patient/employee connection



Targeted

- Established activity that triggers a review:
 - Same last name/address
 - VIP
 - Media reported events
 - Co-worker/Employee illness or life event
 - Deceased patients after established time frames
 - Patients with no or limited activity after established time frames
 - Sensitive records



Techniques for Targeted

- Privacy breach detection solution
 - Ability to screen all or high number of what might be labeled as high risk access for review
 - Still needs manual review of reports
- Custom reports (matching or time frames)
- Monitoring access daily for VIP or Media reported
 - Manual review of access data
 - Some system tools (if available) may be used to block access or require user to provide rational



Random

- Can be user-centric or patient-centric
- Least productive (IMO)
- Resource intense if you are doing manual review
- Biggest deterrent to staff?
- Will this be the priority to audit or vary in relation to the total number of audits?



Defining a Plan

- What resources do you have? Manual review of audit logs are time consuming.
 - Who will do the review (Privacy, Security, Management or combo?
 - What is a realistic number to review? How often?
- Consider concurrent review of security rights (access to systems or applications)
- Regular review is required but NOT defined in terms of numbers or frequency but "taking into account size and type of activity"



Assess Systems

- Sanford 40+ systems/applications with PHI
- That does not include databases, etc.
- Determine priorities for auditing plan
- Not to be confused with Security Risk Assessment
- Document process behind plan to demonstration that it is reasonable/scalable



Rate Systems According to:

- Amount of PHI
 - 1 limited
 - -2 subset
 - -3 full EMR
- Sensitivity of PHI
 - 1 subsets of information
 - 2 no "sensitive" information
 - 3 sensitive information (SSN, dx)3 constant

- Number of users
 - -1(1-100)
 - -2(101-499)
 - **–** 3 (>500)
- Frequency of use
 - 1 low or infrequent
 - 2 occasional to moderate

Tale of 3 Systems

System	Amount of PHI	Sensitivity of PHI	# of Users	Frequency of Use	Average Score	Comments
Horizon Decision Support	3	3	1	2	2.25	Business Intelligence/Cost Accounting
Pharmacy Robot	2	2	1	3	2.00	Medication Filling
EPIC	3	3	3	3	3.00	Full EMR

Higher average scores will determine priority to review audit logs.



Connect the Dots

- May be useful to coordinate audit logs from more than one system (if you have an automated detection system this may be easier)
- Review activity during suspect timeframes for "surfing"
- Information from others who know user better can assist in putting together a picture
- Can sometimes tie emails and phone calls to time of inappropriate access



Evaluation of Findings

- Role of the Privacy Officer is to assist in understanding audit data
- Department managers and supervisors must be responsible for final determination
- Use Information Technology resources to further explore concerns – we have been able to "recreate" what access actually looked like by following the same user actions recorded in the audit log.



Proceed with Caution

- Respect your employees and understand there may be other motives for complaints
- Do NOT jump to conclusions
 - Check work schedules
 - Be aware of special projects
 - Compare access or workflow to similar employees
 - Look for searching process and access versus normal workflow



One thing leads to another...

- Evaluate findings for data breach
 - Was the information inappropriately accessed further used or disclosed
 - Was the information "sensitive" in nature?
 - What is the risk of either financial or reputational harm to the patient?
 - Follow you data breach assessment policy
- Consider if pattern of access could indicate any sort of identity theft



Sanctions for Violations

- Have a policy and consistently FOLLOW it
 - Being inconsistent poses a risk to your organization
- Human Resources should ALWAYS be involved
 - Consistent with overall disciplinary policies
 - Assure proper follow through and documentation
 - Consideration for other performance issues



Policy Considerations

- Consider levels of violations so the "punishment fits the crime"
 - Educational issues
 - Barriers to compliance
 - Lack of proper safeguards
- Assign duties so documentation is solid
 - HR documents employee interviews and any disciplinary actions
 - Privacy Officer documents audit findings, conclusion of investigation, corrective action and/or mitigation
 - Proper follow-up with patient if this was complaint based



Goals:

- Compliance!
- Protection of patients
- Protection of your organization



